

2020/21 Revenue Budget Variations over £50,000				
Description		Budget	Total Variation	Comments
		£	£	
Prosperity & Investment				
Property & Investment	Income - PIP	(8,240,260)	1,028,928	Estimated impact of rent reductions and potential bad debt as a result of Covid implications. Service area has received some specific requests for rent reductions and will continue to monitor the position.
	Income - Car Parks	(510,180)	351,906	Southwater and Hall Court Car Park reduced income, assumes no income April - August and November closure, with 50% take up for the remaining months.
BiT	Income - FM Fees	(440,830)	65,000	Social isolating impacting on ability to work on sites along with reduced requests for work due to site closures.
	Premises	(194,000)	194,000	Undeliverable saving, alternative options to be considered but has been stalled due to Covid pressures.
	Property - Utilities	675,910	(149,000)	Estimated Property Utility underspends April - July, (excludes Social Care properties & Energy Centre). This projection will be reviewed in line with office closures and receipt of supplier invoices for the latest period.
	Premises	-	288,000	Property costs associated with ensuring buildings comply with COVID safe requirements.
Development Management	Planning fees	(1,515,240)	200,000	Estimated slow down in Planning applications due to Covid.
	Other variances under £50k	5,801,780	41,560	
Total Prosperity & Investment		(4,422,820)	2,020,394	
Finance & Resources				
Loss of Court Fees Income		(495,570)	283,471	Assumes 6 months impact
Revenues	Supplies & Services	311,970	(84,188)	Projected underspends on printing, postage, IT services and fees.
Treasury Management		12,353,069	(3,000,000)	A combination of continued borrowing at low short term interest rates together with projected long term rates also being estimated at lower than budgeted rates.
Variations Under £50k		2,352,655	(137,169)	£77k from vacant posts in Finance and PA's and underspends from supplies & services budgets across Finance & Resources including bank charges.
Total Finance & Resources		14,522,124	(2,937,886)	
Policy & Governance				
Legal services & Land charges	Income	(235,410)	120,000	Reduced income anticipated
Legal Services	Employees	1,150,940	39,000	Demands on certain Legal posts-requirement for fixed tem posts
Variations under £50k		(201,936)	26,000	
Total Policy & Governance		713,594	185,000	
Children's Safeguarding & Family Support				

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CIC Placements	19,176,231	1,031,989	The number of children and young people in residential placements has fallen over the past year, although the average cost of such placements has risen. A comparatively large number of young people in residential placements will turn 18 over the next 2 years and this should also have an impact upon reducing costs. The numbers and costs of children in external foster placements has also fallen as the strategy of investing in internal foster carers has begun to change the balance of placements towards internal carers. Overall there are some positive trends concerning the cost of placements, but there is also a significant risk that this progress is more than offset by additional placement costs connected to CV19, such as additional children with complex needs coming into care as a result of the additional pressure on families, together with associated increases in court fees and potential premiums on placement fees.	
Post 18 Staying Put & Leaving Care Support	317,895	124,991	This expenditure comprises Post 18 Staying Put and Leaving Care payments, both of which have been under pressure as a result of Covid-related statutory guidance, with all looked after children turning 18 being offered staying put arrangements to continue in their current placement for an extended period of time. Leaving care payments have also been increased to accommodate the vulnerability of this cohort of young people during the pandemic. The projected CV19 additional costs are based on the assumption that there will be three months delay in stepping down young people turning 18 from their existing placement.	
Staffing - salaries	11,945,153	(181,419)	The current projection reflects the impact of vacancies and staff appointments at below the top of scale. The CV19 costs are based on assumed additional costs related to the Emergency Duties Team.	
Staffing - Agency Costs	0	767,210	In some cases vacancies will need to be covered by agency appointments which generally cost around one-third more than an equivalent substantive LA appointment, resulting in additional pressure to the Safeguarding budget. In addition in specific areas of the service agency staff are being placed to maintain levels of caseload appropriate to the experience of staff. However as these staff, such as newly qualified social workers, gain experience and the progression framework now in place in the service assists retention of staff, the need for additional agency staff should reduce and, excluding the impact of CV19 current levels of expected expenditure on agency staff in 2020/21 are significantly less than incurred in 2019/20. The projected additional costs related to CV19 reflect the cost of additional agency staff to meet an anticipated surge in demand as a result of the impact upon families of social and economic pressures.	
Children with Disabilities	1,319,142	(153,860)	Current projections suggest that the costs of direct payments to carers will be at a similar level of 2019/20 and that the increases in costs in this area in recent years have begun to level off.	
Children in Care Adoption Allowances & Adoption Agency fees	391,050	(157,680)	When children are adopted through external agencies (rather than by carers recruited by the joint adoption service) a significant fee is payable. In 2019/20 an unusually high number of children were placed via agencies and so significant costs were incurred, leading to the 2020/21 budget being significantly increased. Although it is difficult to predict accurately at this point in the year, the current expectation is that number of external placements could be somewhat lower in 2020/21.	
Joint Adoption Service	609,847	76,421	There have been some increases in staff to support increasing numbers of families wishing to adopt coming through. In addition there had been additional staffing appointments made on the basis of the costs being covered by additional Adoption Support Fund income, but the planned income has yet to materialise.	

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Health Funding	-400,000	153,194	The projected income from Health is currently based on that received in 2019/20. The service continues to liaise with health colleagues regarding funding contributions for children in care with health issues and the likely income from Health will become clearer as the year progresses.	
Under £50k	2,005,109	648,361	Significant contributors to this variance include the costs of equipment for children, S17 payments for children in need, payments to families that have no recourse to public funds, childminders fees and interpreters fees. Some of these costs are expected to increase beyond normal levels as a result of the social impact of CV19.	
Total	35,364,426	2,309,206		
Independent Review - Staffing	769,580	2,913		
Independent Review - Under £50k	183,545	11,394		
Total Children's Safeguarding & Family Support	36,317,551	2,323,513		
Education & Skills				
Specialist Services	1,124,320	5,755	There was some loss of income from schools over the summer term due to the impact of CV19. In addition there are projected legal costs arising from tribunals. However most of these additional costs have been offset by savings from vacancies, etc.	
Traded Advisory Service	102,875	47,929	There was some loss of income from schools over the summer term due to the impact of CV19. However much of this has been offset due to savings from vacancies, etc.	
School Transport	2,896,951	196,879	There is an existing budget pressure for home to school transport and the CV19 requirements are adding further costs. However the Council will be able to apply for a government grant to cover the additional costs associated with CV19's impact upon home to school transport, i.e. the need to commission additional transport to meet social distancing requirements. At this stage, the monitoring variance therefore reflects the existing transport budget pressure.	
Post 16 Transport	288,911	107,254	As with pre 16 transport costs, there is an existing budget pressure in this area. The comments above concerning the impact of CV19 and government funding also apply to post 16 transport.	
Arthog	307,619	825,912	Arthog already had challenging income targets and the impact of CV19 has been to prevent income generation during the summer term. Given the current national situation with regard to CV19, the intention earlier in the year to return to more normal levels of activity in the Autumn and Spring terms does not seem likely. The full year loss of income now projected is therefore considerably higher than previously reported.	
Music Service	65,468	(49,789)	Significant income has been lost as a result of CV19 restrictions but these have been offset by salary and other savings as tutors are employed on a flexible basis.	
Skills Service Delivery	(75,162)	73,996	This represents a savings target that has yet to be achieved. The service continues to look for opportunities to achieve this saving, although this has been made more challenging by the impact of CV19 on income generation.	
Job Box	(105,939)	87,271	The removal of opportunities to meet clients face to face due to CV19 has potential to reduce the income generated from 'Prospect Services (the National Careers Service). Prospect are however redefining the outcomes against which payments will be made, so the extent to which the potential loss identified occurs is currently unclear.	

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Work Ready, Life Ready		757,709	70,056	The projected loss of income connected to CV19 has been compensated by savings on staffing (e.g. casual staff costs) leaving a small net variance.
Variations under £50,000		7,317,617	2,024	
Total Education & Skills		12,680,369	1,367,287	
Adult Social Care				
Purchasing - all types of Long term care	Residential/Residential EMI care, Nursing/Nursing EMI care, Homecare, Direct Payments, Shared Lives, Supported Accommodation and Supported Living, Daycare: Spot and Block contracts	52,948,380	2,871,175	CV19 variations relates to various actions to support providers and clients, these include an additional 10% payment to providers in the first quarter. It also reflects anticipated pressure on levels of care needed throughout the year as a result of the pandemic. There is still a level of uncertainty on the projected costs in this area due to the increased levels of Covid especially as we start to see the impacts of the winter period.
Purchasing-short term reablement care(through BCF)	Bed based care and Homecare for up to 6 weeks	1,999,270	4,849,597	£2.8m relates to Contracts procured by TWC and reimbursed by the CCG for block beds for Covid discharges -see NHS income below
Income	Client contributions	(6,549,250)	(257,986)	Covid impact of suspending charging, overachievement of client contributions based on level of charges for 2019/20
	NHS Contributions	(1,362,510)	(3,844,379)	Continued positive outcomes from working closely with CCG identifying health contributions towards care. Includes CCG funding of Covid costs above.
	Other income-grants etc.	(11,163,920)	(955,723)	Includes CCG contribution to pressures in short term care-reablement. This is based on a risk share agreement. The remainder is mostly NHS England funding towards Transforming Care Partnership client costs
My Options-Adults & Children's services	Trading accounts	508,100	1,206,906	Reduced income from charges mainly for Adult Social Care clients, and this is reflected as a reduced pressure on Long Term Care above. Lost external income due to restrictions required in Day Services since March to meet Covid guidance is included on the next line as a Covid cost
	Trading accounts		360,441	Estimated losses to external income
	Contribution from reserves		(54,441)	
Other	Variations under £50k	9,244,716	67,703	
Total Adult Social Care		45,624,786	4,243,293	
Health, Wellbeing & Commissioning				
Purchase of PPE		-	520,886	Net cost of the purchase of PPE including hand sanitiser, aprons, glasses, gloves, wipes etc.
Supporting People & Extra Care		-	120,000	Impact of loss of saving as a result of COVID19, 4 months assumed
Variations Under £50k		3,967,608	(52,824)	Underspends from staffing and supplies & services
Total Health, Wellbeing & Commissioning		3,967,608	588,062	
Neighbourhood & Enforcement Services				

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Offstreet Parking	Various	56,990	230,828	Loss of income from Ironbridge car parks assumed income is 50% less than 2019/20. Projections based on income levels as in 2019/20. Service variations relate to additional NNDR costs of £20k plus shortfalls against income targets for remainder of the year. Includes the impact of free parking for November and December.
Licensing	Income	(227,870)	78,793	Licensing income shortfall from license renewal process being suspended for 6 months for taxi licenses, premises licenses etc. This pressure could increase should companies face further financial hardships through lower levels of trading income as a result of social distancing.
Highways & Transportation	Employees	68,970	(68,970)	Vacant post projected all year
Waste Collection	Various	5,356,530	111,407	Additional collection costs as a result of COVID have reduced significantly. Service variation relates to shortfall on bulk collection costs and shortfall on new build admin fees
Waste Transport, Treatment and Disposal payment	Various	5,125,605	58,487	Increased tonnage levels for residual waste which has been offset by underspends on food waste savings and landfill tax. Service underspend due to penalty income to be received in respect of 2019/20 of £190k, TUPE refund of £77k and additional income from recyclates of £76k due to inflationary increase in prices, this has been offset by £150k pressure from increase in waste tonnages above waste model.
Transport Policy	Employees	187,015	(76,016)	Underspend projected on staffing as a result of vacant posts for part of the year.
Neighbourhood & Environmental Services	Employees	389,480	(51,604)	Vacant post projected for remainder of the year.
Granville House	Various	52,610	59,620	Costs associated with vacant space, which is being reviewed, and one off cost of flooding
Variations Under £50k		19,523,219	17,317	CV19 Variations due to income shortfalls from Environmental Health, Civil Parking Enforcement, road safety and departure charges.
Total Neighbourhood & Enforcement Services		30,532,549	359,862	
Communities, Customer & Commercial Services				
Leisure	Income	(5,164,085)	3,273,878	Reflects the impact of the loss income from Leisure/Ice Rink closures in April - July and also November. Leisure projections for the remainder of the year have been based upon a percentage of profiled income targets being achieved, this ranges from as low as 10% of income due up to 100%. Income profiles will be reviewed with Leisure Managers on a monthly basis and revised as appropriate. Subject to Government guidance, we plan to unfreeze direct debits for Aspirations members, and implement a small price increase in January 2021, which has been agreed in consultation with the lead Cabinet member, which should have a positive impact on income moving forward.
Education Catering	Income - net of food costs	(3,220,753)	641,373	Net impact on School catering after charging FSM & UIFSM less budgeted food costs to Schools. Includes costs associated with FSM deliveries 2 weeks end of Spring Term. Income projections have been significantly reduced since period 5 due to the reduced level of meal numbers served during the first autumn term.
Commercial Catering	Income - net of food costs	(208,420)	211,371	Income net of provisions Café go and TIR café. Café Go It has been assumed that TIR Cafe will be closed for the remainder of the year as the space is currently being used for boot hire to enable social distancing in the Ice Rink. As a result of staff continuing to work from home it has also been assumed that Cafe Go will remain closed for the rest of the year

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Commercial Projects	Additional savings targets	(140,500)	187,579	Staff from team have been and are still partially redeployed during Covid response which has impacted on progress on identifying alternative savings and new model now being developed to better support Council-wide income generation (to be discussed at SMT - 7 July). Existing pressure linked to income targets, including £75k energy saving target. Original plan to install a private wire at the solar farm was not progressed after Ofgem decision that this would result in loss of Feed in Tariff income. Option of major expansion of District Heat Network in progress (BEIS funding secured for feasibility study) but not a short-term option and biT lead. This pressure also includes advertising income saving of £41k - part year saving linked to bus shelter procurement will be delivered so this will be updated in July (contract award June 2020). Shortfall of £43.5k against advertising income target, contract commenced Sept 2020. £20.8k shortfall against roundabout sponsorship income
Communities, Customer & Commercial Services	Saving to be identified	(84,280)	78,006	Non delivery of planned savings - not able to progress/scope due to Covid pressures.
Theatre	Various	192,480	433,164	Assumed Theatre closed all year, loss of income from Theatre offset by reductions in Supplies & Services spend.
Theatre Bar	Various	(28,030)	103,241	Loss of income from Theatre Bar as a result of closure all year. As above.
Housing Benefit/Council Tax Support Team	Employees	653,440	142,503	Savings target of £160k which will not be fully delivered as a result of COVID19, offset by grants received in respect of Welfare Reform.
Housing Benefit/Council Tax Support Team	Income	(832,035)	(198,107)	Additional government grants received in respect of Welfare Reform
Housing Benefit Subsidy	Various	(190,000)	190,928	Impact of suspending the recovery of overpayments from ongoing benefit and a reduction in recovery of overpayments in the debtors system. This projection has improved as a result of overpayments recovery being re-instated from August onwards, however the projection does include costs of £90k in relation to emergency bed & breakfast accommodation for homeless people as a result of COVID which is ineligible for subsidy.
Registration Services	Various	10,040	167,307	Income shortfalls as a result of reduction in number of ceremonies offset by reduction in staffing costs. This assumes a 50% reduction in income this year, however some weddings may be rescheduled for later in 2020/1, so position may improve.
Cemeteries	Various	(8,330)	(53,498)	Additional income received as a result of an increase in burials. This assumes that burials return to normal levels from July 2020 onwards.
ICT - Corporate Supplies & Services	Supplies & Services	1,363,540	159,241	Overspend arising from additional license costs, Capita & Brightcloud
ICT - Corporate Staffing	Income	(332,345)	233,880	Shortfall projected against project income
Cleaning	Supplies & Services	167,383	(50,403)	Contingency for shortfalls against income targets, this can now be released to assist the bottom line pressure
	Other variations under £50k	10,985,192	468,272	
Total Communities, Customer & Commercial Services		3,163,297	5,988,735	
Housing, Employment & Infrastructure				6

2020/21 Revenue Budget Variations over £50,000				
Description		Budget £	Total Variation £	Comments
Housing	Homelessness - Prevention & Bed & Breakfast	70,000	651,000	Homelessness gross pressure £651k. Estimated ongoing cost from October assumed at current levels of support is £29k per month. Emerging pressures from load now requiring temporary additional resources offset with reserve funding shown within variances under £50k.
		0	(504,000)	MHCLG grant £12k, NSAP funding £174k and £22k use of RSI Grant Rent bonds. Housing benefit income £296k estimated collection rate projected at 87% after allowing for the impact of not being able to claim for clients with No Recourse to Public Funds.
	Other under £50k	1,796,918	(15,612)	Covid income pressures under £50k relating to HMO licenses, Civil penalties, Immigration certificates and rental income, offset by underspends on mileage, printing and postage. Use of reserves to support additional Homelessness resource costs included in gross pressure above.
Total Housing, Employment & Infrastructure		1,866,918	131,388	
Corporate Communications				
Graphic Design	Income shortfall	111,325	111,325	Change to internal charging mechanism
Corporate Communications	Supplies & Services	35,130	100,072	Printing and postage cost of letters to residents re COVID 19
Variations under £50k		(125,615)	1,230	
Total Corporate Communications		20,840	212,627	
Corporate				
Pensions	Employees		(220,000)	One off discount received on prepayment of pension contribution to Shropshire County Pension Fund
WME Dividend			(79,000)	
Variations under £50k		(16,011,935)	0	
Total Corporate		(16,011,935)	(299,000)	
Total		128,974,881	14,183,275	